financial management caused the discontinuance of this program in 1965. More than 2,000 buildings were constructed under this system.

In the late 1950s, increased construction in the United States and Canada led to the creation of four area offices within the Building Department in Salt Lake City, each supervising property acquisitions, plan refinement, construction, and financial management of projects within a geographical area. These area offices have been divided and extended through the years to include other countries as well. During the late 1950s and early 1960s, building plans evolved toward more diversified styles.

In 1965 a new Church Building Committee, under the chairmanship of Mark B. Garff, instituted more centralized control of the building program. The headquarters office continued to prepare detailed standardized plans and specifications, including color schemes and landscape designs, for virtually all new buildings. Local architects were retained for each project to help in preparing site plans, obtaining competitive bids and building permits, and overseeing construction. In 1978 the Real Estate, Building, and Operations and Maintenance divisions were combined into the Department of Physical Facilities, with Fred A. Baker as managing director. Area offices were expanded, increased in number, extended worldwide, and placed under the direction of General Authorities assigned as area presidencies in 1984, with many offices moved to the regions they served. Plans for meetinghouses were still produced in the headquarters office in Salt Lake City and distributed through these offices. The ratio of Church to local financial participation in building projects changed over these years, to 70–30 in 1960, to 96–4 in 1982, and to 100–0 in 1990. In the United States, nearly all construction is performed by contractors, while in some other countries local members still contribute some labor. Where practical, meetinghouses are shared by two or more wards or branches.

The building of temples throughout the world has remained under the close supervision of the First Presidency. The Temples and Special Projects Division of the Building Department (later the Department of Physical Facilities) in Salt Lake City began supervising the preparation of plans and construction of temples throughout the world in 1965. In 1983 the design of temple standard plans was transferred to the Architectural and Engineering Division. In most cases, local architects have been retained to adapt these standard designs to local conditions and styles and to aid in supervising bidding and construction.

The centrally directed building program has been one of the largest and most costly programs of the Church. While the high degree of central control and standardization may have discouraged architectural innovation and flexibility in meeting local circumstances, the system has provided consistent guidelines and orderly procedures for an enormous undertaking. Between 1948 and 1990, it directed the construction of more than 8,500 buildings, supporting and aiding the growth and development of the Church around the world.

BIBLIOGRAPHY

PAUL L. ANDERSON
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BULLETIN

The Bulletin (1980–) constitutes official correspondence from Church headquarters to all general and local-unit Church leaders. It was formerly called the Messenger (1956–1964), the Priesthood Bulletin (1965–1974), and the Messages (1975–1980). Issued as needed by the Correlation Department of the Church under the direction of the First Presidency and the Quorum of the Twelve, it communicates or reaffirms current Church policies, practices, procedures, and programs. All previous Bulletins are periodically superseded by the issuance of a revised General Handbook of Instructions and by policy letters from the First Presidency.

J. HUGH BAIRD

BURIAL

The Church of Jesus Christ of Latter-day Saints counsels its members to bury their dead in the earth to return dust to dust, unless the law of the